

1 **Shaping the offshore decommissioning agenda and next** 2 **generation design of offshore infrastructure**

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7 **Abstract**

8 Many thousands of structures have been installed in the world's oceans to service the offshore
9 hydrocarbon and renewable energy industries to provide energy resources to populations across the
10 globe. Much of this infrastructure, particularly for hydrocarbon developments, has reached or is
11 approaching the end of field life and requires decommissioning. Recent and future field developments,
12 both for hydrocarbons and renewable energy, are setting up future waves of decommissioning activity.

13 This paper presents recent developments in, and outlines reshaping of, the offshore decommissioning
14 agenda. The need for a multicriteria, multisector, transdisciplinary approach to inform offshore
15 decommissioning and the design of the next generation of offshore infrastructure is demonstrated.

16 Exemplar activities in this direction are described.

17 The opportunity for society and governments to transform the agenda for decommissioning offshore
18 infrastructure is put forward. Reduction in cost and risk and improved environmental outcomes of future
19 generations of offshore infrastructure may exist for future generations in our (global) society by resetting
20 how decommissioning offshore infrastructure is carried out.

21 **Key Words**

22 Offshore; Energy; Oil and gas; Renewables; Infrastructure; Decommissioning

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24

25 **Introduction**

26 **Overview**

27 Total global offshore decommissioning expenditure is expected to amount to US\$210 bn over the period
28 2010 to 2040 (Foxwell 2016) and 1.1 million tonnes of infrastructure is expected to be brought onshore
29 for reuse, recycling or final disposal from the UK and Norwegian Continental Shelves alone between
30 2016 and 2025 (Oil & Gas UK 2016). Existing offshore infrastructure, mostly associated with the
31 hydrocarbon industry but increasingly with the offshore renewables industry, needs decommissioning in
32 the near term, or will need decommissioning in the coming decades, while the forecasted increase in
33 offshore renewable energy production will set up waves of decommissioning into the future. We should
34 therefore ask the questions – ‘What is the optimal end-of-life solution for decommissioned offshore
35 infrastructure for a given context?’ and ‘How can the range of decommissioning options inform design of
36 next generation offshore infrastructure to ease the financial and environmental end of life burden of
37 offshore assets?’.

38 In this paper, the types of offshore infrastructure that need or will need decommissioning are initially
39 introduced (Figure 1 and Figure 2); the scale of the decommissioning challenge is illustrated in terms of
40 both the number and scale of assets (see Figure 3 and Figure 4); the definition of decommissioning is
41 then analysed; the significance of including decommissioning and deconstruction as distinct stages of
42 the infrastructure life cycle is emphasised (Figure 5); four decommissioning options are identified 1.
43 Complete removal, 2. Partial removal and relocation offshore, 3. Partial removal and in situ
44 decommissioning, and 4. Partial removal and in situ decommissioning with augmentation (Figure 6); and
45 reasons why complete removal is often the default option, and barriers to adoption of alternative options
46 are discussed. The need for a multicriteria, multisector, transdisciplinary approach to inform offshore
47 decommissioning priorities and decision making processes is set out and a conceptual framework to
48 support the required approach is proposed (Figure 7); the paper culminates in a discussion of design of
49 the importance of making decommissioning a key aspect of design and designing next generation
50 infrastructure to both optimize the full life-cycle cost of the asset, and aligning design with the principles
51 of the waste hierarchy (Figure 8). This discussion is extended by identifying potential exemplars of
52 decommissioning good practice from other infrastructure sectors in which alternatives to complete
53 removal are more widely adopted, and an offshore exemplar of decommissioning and augmenting end-

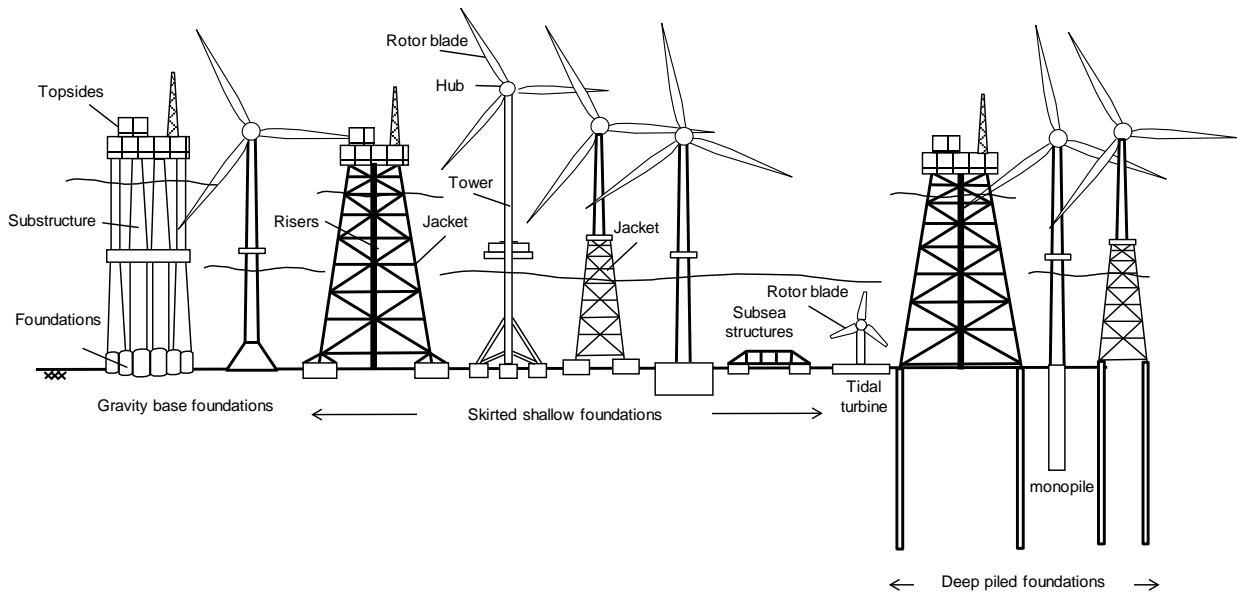
54 of-life infrastructure in-situ (Figure 9). Finally, key findings and recommendations emerging from this
55 research are consolidated as a set of recommendations in the concluding section of the paper.

56 **Types of offshore infrastructure**

57 A range of infrastructure is employed to extract hydrocarbons and harness renewable energy from the
58 world's oceans. All of which will need decommissioning at the end of economic field life. To give an
59 indication of the range of offshore infrastructure that needs to be, or will need to be, decommissioned in
60 the future, a typology of offshore energy structures is given below and a selection of offshore
61 infrastructure is illustrated schematically in Figure 1. Examples of offshore field architecture for a
62 hydrocarbon and wind energy development are illustrated in Figure 2, showing a range of ancillary
63 structures.

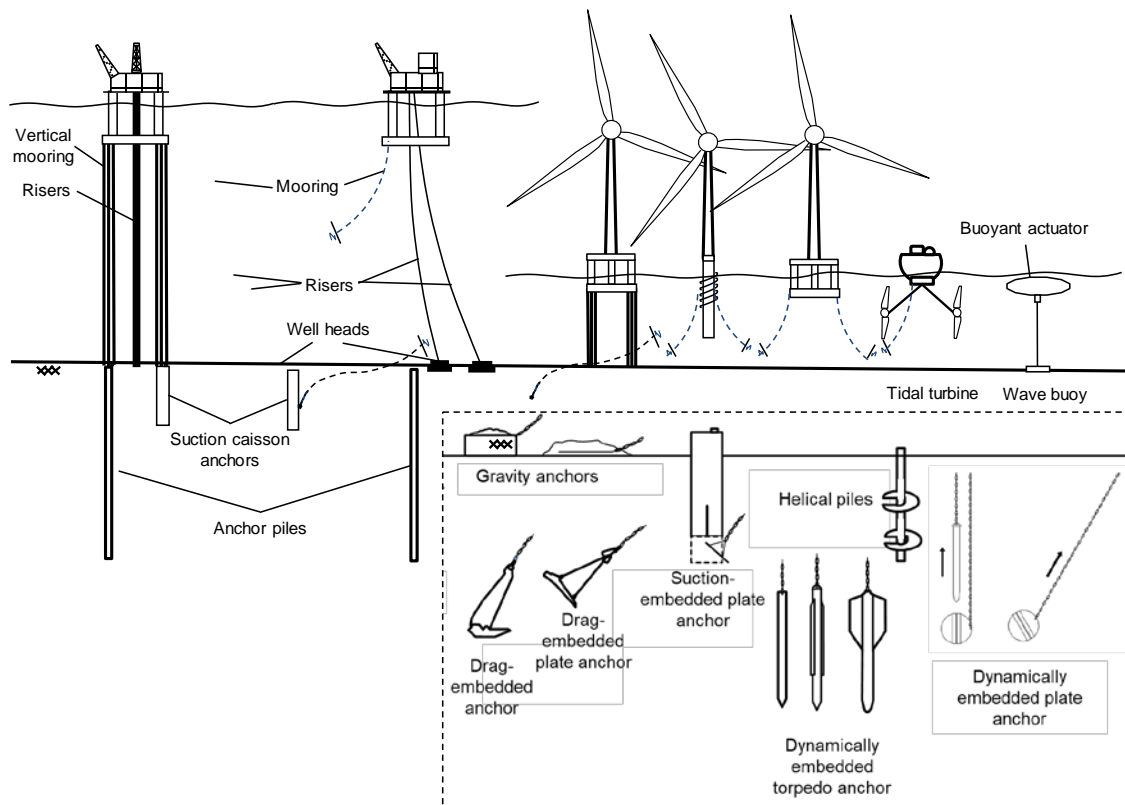
- 64 • Topsides – the part of the structure above the water line and splash zone. Topsides may house
65 equipment, processing facilities, working spaces and living quarters. Can included facilities for oil and
66 gas or renewable energy such as wind turbines.
- 67 • Substructures – a fixed structure founded on the seabed that supports the topsides (e.g. steel
68 jackets, concrete gravity base structures, mono-structures).
- 69 • Buoyant platforms – a floating facility with a mooring system to connect the structure to the seabed
70 (e.g. floating production systems, semi-submersibles, tension leg platforms, wave and tidal
71 generators.)
- 72 • Risers – a conduit for hydrocarbons or chemical injection between the topsides and the seafloor.
- 73 • Subsea structures (e.g. compressors, separators and wet trees) and supporting equipment (e.g.
74 manifolds, pipeline end terminations, in-line structures, buckle initiators and riser support structures).
- 75 • Foundations and anchors for supporting or mooring facilities and subsea structures (e.g. shallow
76 foundations, piles, caissons, drag anchors).
- 77 • Pipelines – conduits for transporting hydrocarbons, water or injection chemicals around the seafloor
78 between wells and the processing facility (e.g. infield flowlines, spools, jumpers, export pipelines).
- 79 • Cables and umbilicals – for transmission of power or chemicals to wells or facilities.
- 80 • Ancillary structures (e.g. concrete mattresses, rock blankets to stabilise on-seabed equipment and
81 infrastructure).
- 82 • Wells – plastic and steel casings grouted into the seabed for reservoir access.

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(a) Fixed facilities – surface piercing and subsea – and foundations

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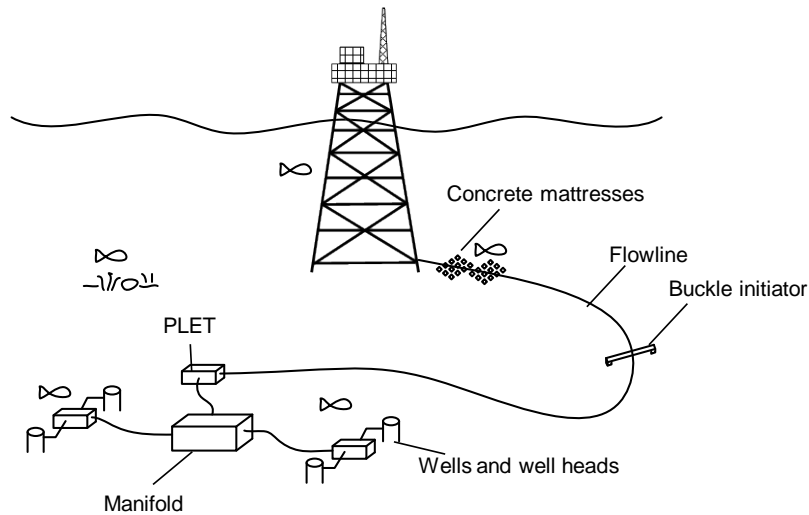
(b) Moored - buoyant platforms and subsea facilities – and anchors

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Figure 1: Examples of common offshore facilities and components

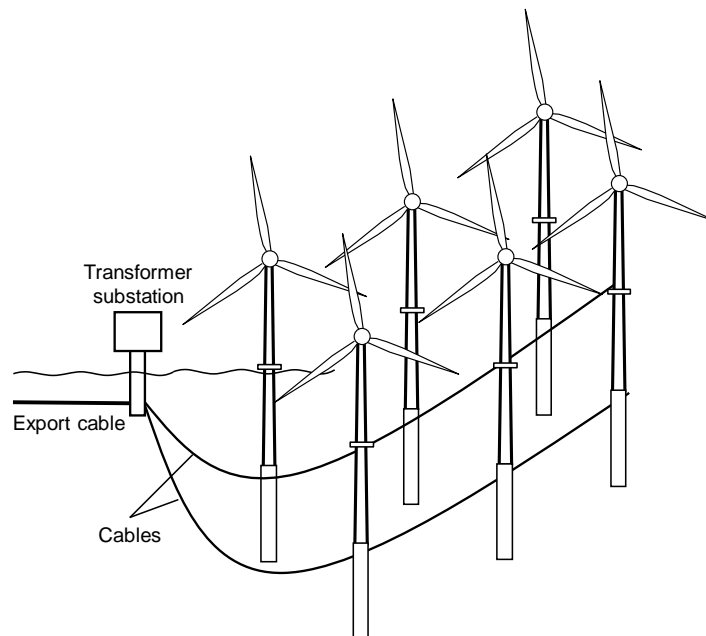
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(a) Offshore hydrocarbon development field layout (after Gourvenec & White 2017)



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(b) Wind energy development field layout

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Figure 2: Examples of offshore energy development field layouts

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94 ***Size and scale of offshore infrastructure***

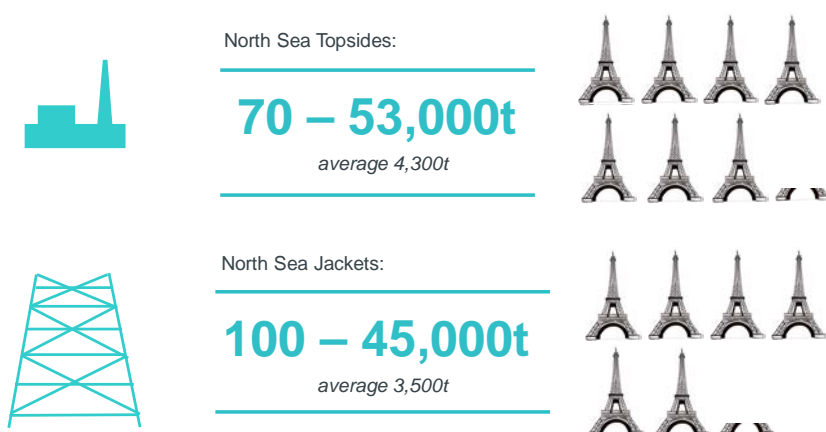
95 Offshore structures are designed to provide a diverse range of functions and their size and scale are
96 equally diverse. Offshore oil and gas topsides and substructures can be hundreds of meters in edge
97 length or high. Considering as an example structures in the North Sea, topsides have mass ranging from
98 70 tonnes to 53,000 tonnes with an average of 4,300 tonnes, and steel substructures between 100
99 tonnes and 45,000 tonnes with an average of 3,500 tonnes (Arup 2014) (Figure 3). Subsea structures

100 perform a variety of functions that dictate their scale and may range from a metre or so to tens of metres
101 in edge length.

102 Offshore wind turbines have evolved from structures with hub height and rotor diameter of less than 20 m
103 to over 100 m to facilitate the increase in yield from tens of kW's up to several MW's (World Energy
104 Council, 2016). Currently, the largest wind turbines have a maximum capacity of 9 MW and rotor
105 diameters up to 180 m (Wind Europe 2017). With improvements in blade technology and controllability of
106 offshore wind turbines, the continued increase in wind turbine size to facilitate increase in power output is
107 not inevitable. The size of fixed offshore wind structures is practically limited by a water depth of less
108 than 50 m because of allowable bending deflection of the structure up to the transition piece. Tripod and
109 jacket founded turbines can overcome this limitation to some extent but are not yet commonly adopted
110 technologies. The world's first and only floating windfarm (Hywind) is installed in 100 m depth of water,
111 25 km from shore, but with technology that has the potential for deployment in any water depth, with an
112 appropriate mooring, at any distance from shore, potentially increasing the size of the structure and
113 anchors. The second floating wind project is due to come online in 2018 at Kitakyushu, Japan (GWEC
114 2017).

115 Offshore tidal turbines and wave energy buoys are too limited in number to present typical dimensions
116 but those in existence or development have a rotor or buoy diameter up to 20 m and are sited nearshore
117 in relatively shallow water.

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Figure 3. Example of scale of infrastructure – North Sea oil and gas topsides and Jackets

121 **Scale of the offshore decommissioning challenge**

122 Globally, offshore oil and gas infrastructure amounts to thousands of platforms, a range of seabed
123 structures, many thousands of kilometres of pipeline and tens of thousands of wells (see Figure 4). For
124 example, the Gulf of Mexico hosts almost 3,500 facilities (Maslin 2016); in excess of 1,700 offshore
125 installations are sited in South East Asia, nearly half of which are older than 20 years and due to be
126 decommissioned (NUS 2013); and over 600 fields are expected to cease production in the Asia-Pacific in
127 the next 10 years (Wood Mackenzie 2016); in Australia, there are 110 offshore oil and gas platforms and
128 subsea structures many approaching the end of production life and only a small number of early projects
129 have already been decommissioned (Cullinane & Gourvenec 2017); and more than 550 platforms and
130 subsea structures currently installed in the North Sea (Royal Academy of Engineering 2013). Figure 4
131 illustrates the scale of the global offshore decommissioning challenge, showing the number of facilities
132 currently in operation across the globe, which will inevitably require decommissioning.

133 Offshore decommissioning costs of the oil and gas infrastructure in the North Sea alone are forecast at
134 £47 bn (US\$66 bn) to 2050 - with an uncertainty of +/- 40% (Oil & Gas Authority 2016) and total global
135 offshore decommissioning expenditure is expected to amount to US\$210 bn over the period 2010 to
136 2040 (Foxwell 2016). Considering the North Sea context, only 12% of commissioned oil and gas
137 infrastructure has been decommissioned to date (Arup 2014), and 100 platforms are expected to be
138 decommissioned on the UK and Norwegian continental shelves over next 10 years – along with 1,800
139 wells and 7,500 km pipeline (Oil & Gas UK 2016).



140
141 **Figure 4. Scale of the global offshore decommissioning challenge – number of operating offshore oil and**
142 **gas facilities by region**
143

144 In terms of renewable energy facilities, more than 2,500 wind turbines are currently installed in the North
145 Sea (Wind Europe 2017). Worldwide, a total of 18,814 MW of offshore wind capacity is installed in 17

146 markets around the world (GWEC 2017) and with capacity rising exponentially each year, sets up a
147 significant future wave of decommissioning.

148 The younger offshore renewables industry is perhaps more focussed on commissioning new projects
149 than decommissioning, but projects are beginning to approach the end of operational life. The first
150 offshore wind energy decommissioning project took place in 2016, for the Yttre Stengrud, offshore
151 Sweden (MarEx 2016), followed by Lely, offshore Netherlands (Russell 2016) and Vindeby, offshore
152 Denmark – and the first offshore wind farm ever built (Lempriere, 2017).

153 Decommissioning cost estimates for offshore renewables are cited to range from £40,000/MW by the UK
154 – leading to UK liabilities of £288M for construction up to 2020 (DTI undated), to more than double that
155 per MW in the US (Kaiser & Snyder 2012). With in excess of 18,000 MW of currently installed offshore
156 wind power (GWEC 2017), this gives a future global decommissioning price tag of > US\$ 2 bn for
157 currently installed offshore renewable capacity alone. Estimated costs for decommissioning offshore
158 wind projects will inevitably vary going forward as number of installations, architecture, technology and
159 locations of projects change and experience of the actual cost of decommissioning offshore wind projects
160 can inform predictions. Forward looking studies addressing design considerations to ease removal of
161 offshore wind farms at the end of their production life exist (e.g. Topham & McMillan 2017), and while
162 may not provide definitive answers to the current uncertainties, provide a platform to highlight the
163 diversity and scale of the challenge and the potential wins to be achieved.

164 The scale of the offshore decommissioning challenge is increasingly well understood – what is less well
165 understood is the life cycle effect of decommissioning alternatives, and the evidence base and decision
166 tools to determine which option realizes the optimal outcome and in which contexts. These aspects,
167 along with consideration of how these decisions play into transforming the offshore decommissioning
168 agenda for future generations and design of the next generation of offshore infrastructure, are the subject
169 of the remainder of this paper.

170 **Offshore infrastructure decommissioning alternatives**

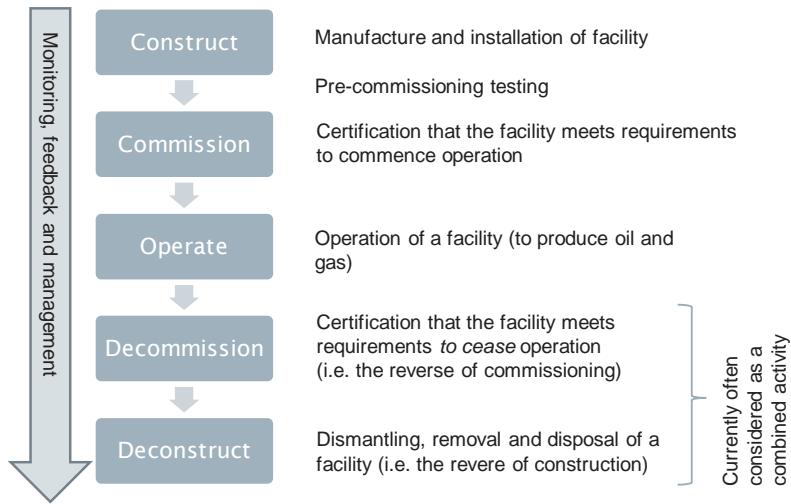
171 ***What is decommissioning?***

172 Before exploring alternatives for offshore decommissioning, it is useful to consider what
173 decommissioning offshore infrastructure actually means. In the offshore engineering sector, various
174 terms are used interchangeably to mean decommissioning – these include ‘abandonment’, ‘retirement’

175 and 'removal' – however there is no formalised and universal definition of 'decommissioning' – or the
176 alternative terms widely used to indicate decommissioning. Dictionary definitions of decommissioning
177 include 'withdrawal from service'; 'to make inoperative'; 'planned shut-down or removal of a structure or
178 facility from operation or usage'; or 'to remove or retire from active service'. In the offshore context,
179 decommissioning is usually taken as synonymous with complete removal of the infrastructure to leave
180 the seabed as it was before the development. But, are or should 'decommissioning', 'abandonment',
181 'retirement' or 'removal' be different activities or the same thing? This question is considered in the
182 following discussion.

183 One approach to considering this question is to look at the stages of the life cycle of offshore
184 infrastructure (Figure 5). The life cycle commences with a construction stage in which the facility is
185 manufactured and installed at site; then follows pre-commissioning testing culminating in commissioning
186 in which the facility is certified to meet the requirements to commence operation; the operational stage
187 then commences that will include maintenance, renewal and component replacement, and may include a
188 period of life-extension of the facility following the end of the initial design life, and which will determine
189 (or delay) when decommissioning is required. Ambiguity arises in the latter stages of the life cycle where
190 'decommissioning' is commonly but not definitively taken to include making the facility safe at cessation
191 of production and dismantling, removing and disposing of the infrastructure. For balance, the latter
192 stages of the life cycle should mirror the initial stages of commissioning and construction, i.e.
193 decommissioning and deconstruction, and should be treated as separate stages.

194 Considering decommissioning as activities to achieve certification that the facility meets requirements to
195 cease operation provides a pathway to alternatives to complete removal of infrastructure. The final
196 stages are inevitably linked and the activities required for decommissioning will be dependent on the
197 choice of what will happen next, i.e. whether infrastructure be removed, relocated or left in situ. Figure 6
198 illustrates various alternatives for decommissioning offshore infrastructure.

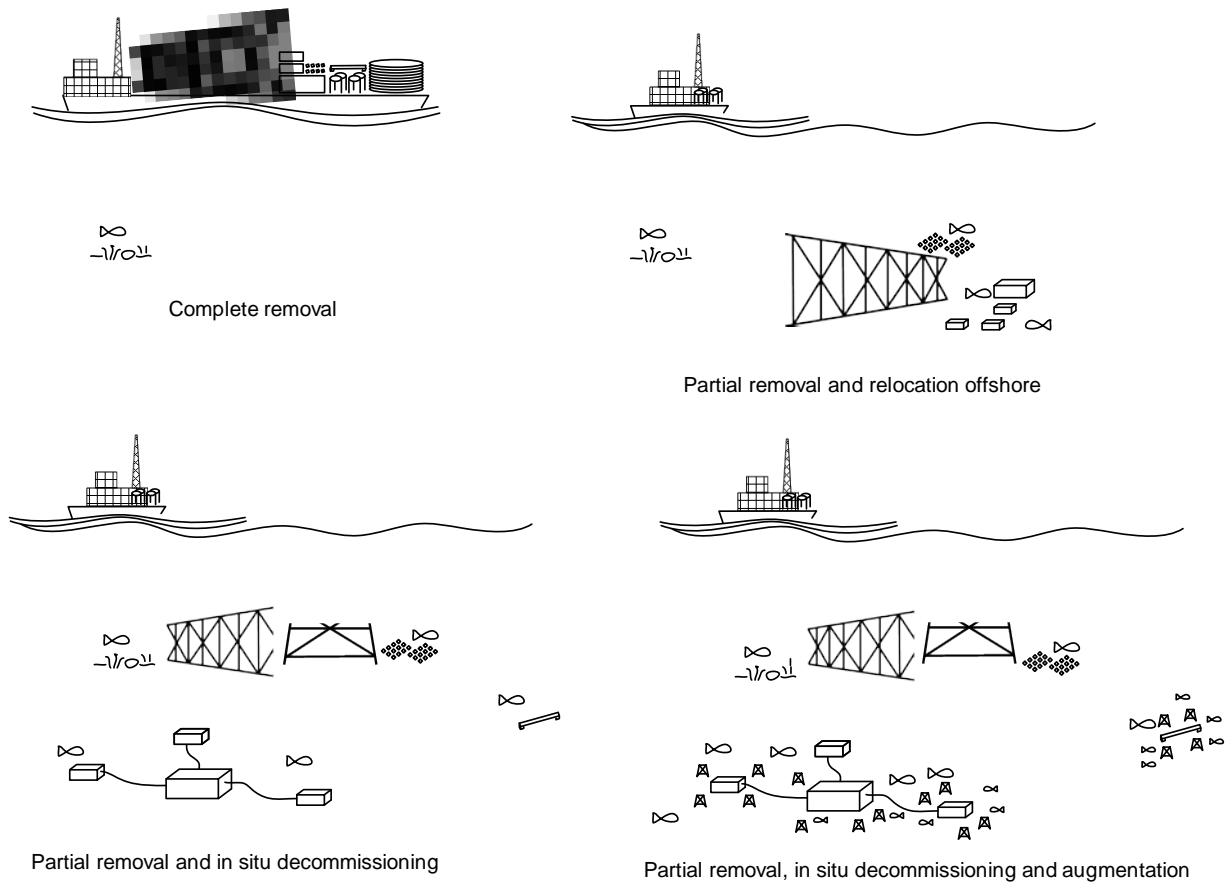


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Figure 5. Stages of the life cycle of offshore infrastructure



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Figure 6. Options for offshore decommissioning (after Gourvenec & White 2017)

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Complete removal The current base case for decommissioned offshore infrastructure worldwide is

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complete removal and disposal onshore through recycling or landfill. International law (IMO 1989) makes

207 provision for alternative fate or use of offshore structures provided due consideration is given to safety of
208 navigation, rate of deterioration, risk of structural movement, environmental effects, costs, technical
209 feasibility and risks of injury associated with removal. However, national or state laws tend to recommend
210 complete removal as the base case. In the North Sea, complete removal is currently required by the
211 Convention for the Protection of the Marine Environment of the North-East Atlantic, or 'OSPAR'
212 agreement (OSPAR 1998) - so-called as the legislation combines aspects of the Oslo Convention for
213 dumping waste at sea and Paris Convention on land-based sources of marine pollution. Complete
214 removal is a heterogeneous activity, with numerous approaches, drivers and constraints depending on
215 the field architecture, location and available technology.

216 **Partial removal and relocation offshore** A precedent exists for removal and relocation to another
217 offshore location – most well-known through the US “Rigs-to-Reefs” programme (BSEE undated) and
218 also adopted for various projects across Asia. However, even removal for relocation involves expense
219 and risk, and can damage the marine ecosystem that developed around structures during the production
220 life. Rigs-to-reef programs are controversial and debate regarding their validity is ongoing in most regions
221 (Macreadie et al. 2011; Jørgensen D. 2012).

222 **Partial removal and in situ decommissioning** An end-of-life option of leaving all or part of the
223 infrastructure in situ – i.e. without relocation – has the benefit of reducing the requirement of large
224 vessels for removal. This leads to a reduction in cost and risk, as well as leaving the established marine
225 ecosystem intact (Macreadie et al. 2011; Claisse et al. 2014, McLean et al. 2017).

226 Precedent exists for in situ decommissioning, for example of pipelines, even in the North Sea since
227 pipelines are not explicitly covered in the OSPAR agreement. If pipelines are to be decommissioned in
228 situ, a comparative assessment is required (to be provided by the operator to the regulator) to show that
229 in situ decommissioning is the optimal outcome from safety, environmental, technical, societal and
230 economic perspectives. Wells must be decommissioned in situ – and constitute a significant proportion of
231 the offshore decommissioning scope. In the North Sea, the liability for the wells lies with the Operator of
232 the field in perpetuity. Some structures can be decommissioned in situ in the North Sea through the
233 derogation clause under OSPAR, which provides for structures above a weight threshold of 10,000
234 tonnes in air, and therefore potentially technically too risky to remove, to be decommissioned in situ.
235 Again a comparative assessment is required to show that complete removal options are not feasible.
236 While derogation can permit some heavy structures to be decommissioned in situ, the basis of the

237 decision is whether removal is too risky – rather than whether decommissioning in situ may be the
238 optimal end-of-life solution, for example having a beneficial environmental impact, or least (complete life
239 cycle) environmental impact.

240 ***Partial removal, in situ decommissioning and augmentation*** There is also the option of augmenting
241 oil and gas infrastructure left in situ after decommissioning with engineered artificial reef modules to
242 optimize the marine benefit, for a potential further future use, and enhance stability in the afterlife
243 (Gourvenec & White 2017; Gourvenec & Techera 2016)

244 The choice of decommissioning option will ultimately depend on what is legally permissible and
245 technically feasible, and also what is desirable from an environmental, economic and societal
246 perspective. No single solution will fit all cases and the optimal decommissioning decision for an offshore
247 development will depend on multiple variables. These variables include, for example, the development
248 architecture and infrastructure, the nature of the offshore environment, ocean users and other users in
249 the region, and national or regional policy covering the area in which the infrastructure to be
250 decommissioned is located. Given the number of variables involved, determination of the optimal
251 decommissioning option, and the decommissioning strategy to deliver that option requires a multicriteria,
252 multisector, transdisciplinary framework to identify, and evaluate the relative merits of different options
253 against a set of contextual specific criteria.

254 **Multicriteria, multisector, transdisciplinary approach to inform decommissioning**

255 Current decommissioning plans for offshore developments typically involve a comparative assessment to
256 assist in complex trade-offs between safety, environmental, technical, societal and economic impacts.

257 Alternative processes for a particular outcome or end-of-life outcomes are assessed against pre-selected
258 criteria that can then be ranked and compared. The intended outcome is a transparent selection process
259 from the range of decommissioning options outlined above. Issues can arise - as with any analysis - if
260 the input data is poor quality, e.g. if data is incomplete or biased towards particular stakeholders. A
261 consistent industry-wide, or legislated, approach defining the framework and methodology for gathering
262 and weighting data gathering across the sector could assist in clarifying expectations and streamlining
263 the process for operators and regulators.

264 Currently, complete removal is the default option. Comparative assessment is used to decide on the
265 most appropriate decommissioning plan for complete removal. Alternatives, to complete removal are only

266 assessed if derogation from current legislation is sought – i.e. if complete removal is not being proposed.
267 Shell UK recently used a participatory multicriteria decision analysis approach as part of the comparative
268 assessment for the Brent Field decommissioning plan, which amounts to several hundred pages and
269 covers a range of activities (Shell 2017).

270 Significantly, comparative assessment is typically used to determine the optimal method of complete
271 removal. No process exists to determine whether complete removal is the optimal decommissioning
272 option for the vast majority of decommissioned offshore infrastructure in the North Sea. Aside from the
273 absence of opportunity for the process, the evidence base is insufficient to assess if complete removal
274 and recycling or disposal onshore is the optimal outcome. Complete removal is simply not compared with
275 offshore decommissioning alternatives for the vast majority of developments.

276 Comparative assessment to identify the best strategy for delivering complete removal of a
277 decommissioned asset is insufficient - rather a decommissioning framework is needed that explicitly
278 challenges the default option of complete removal by undertaking comparative assessment of the
279 different decommissioning options (Figure 6) to select the most appropriate decommissioning option. A
280 second comparative assessment can then be undertaken to identify the best strategy for delivering the
281 chosen decommissioning option be undertaken.

282 The challenge for furthering the offshore decommissioning agenda is development of the scientific
283 evidence base to justify the various alternatives - including and beyond complete removal; development
284 of the technical innovations to facilitate those alternatives with minimum cost and risk; development of
285 decision tools to determine the optimal solution for a given scenario – accounting for inputs across all
286 sectors, stakeholders and the community; and development of processes and governance that provide
287 clear and transparent pathways for decommissioning.

288 An example of a high level multicriteria, multisector, transdisciplinary decision framework to inform on
289 decommissioning offshore infrastructure, providing a conceptual starting point for the required evidence
290 base, is illustrated in Figure 7. The framework is intended to inform across all decommissioning
291 outcomes (from 100% removal to 100% in situ decommissioning) and for all infrastructure types (across
292 fixed and floating structures, subsea infrastructure and pipelines, and wells). The engine of the
293 framework is a bank of weighted evidence to assess whether infrastructure can be removed, relocated or
294 left in situ, and determine the impact of the spectrum of decommissioning options, reflecting multiple

295 disciplines (across the physical, biological and social sciences) and a diversity of opinions (across
296 sectors and the general public).

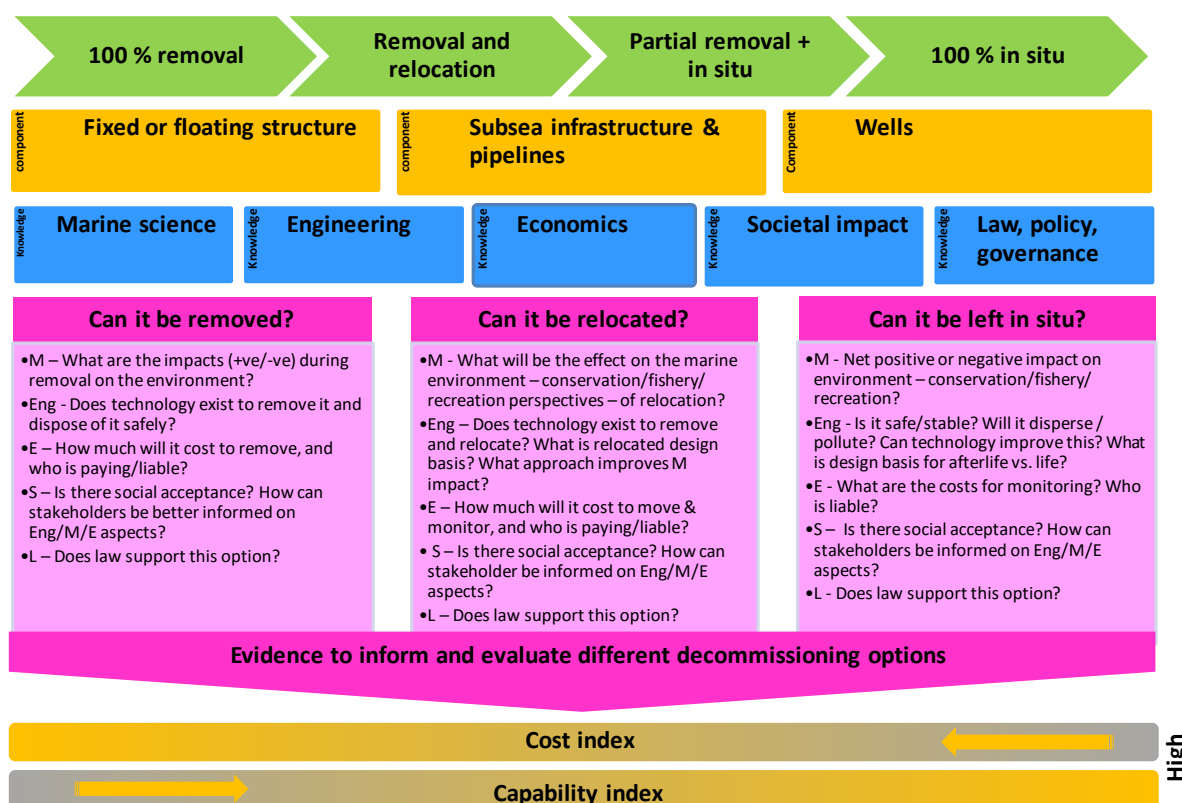
297 In terms of the bank of weighted evidence - whether a structure can or should be *removed* will be
298 informed by questions relating to marine science (M) such as 'What are the impacts, positive and
299 negative, during removal on the environment?'; engineering (Eng), such as 'Does the technology exist to
300 remove it and dispose of it safely'; economics (E), 'How much will it cost to remove, and who is
301 paying/liable?'; societal impact (S), 'Is there social acceptance? And how can stakeholders be better
302 informed on the marine science, engineering and economic aspects?'; and law, policy and governance
303 (L), such as 'Does law support this option?'.
304

305 Whether a structure can or should be *relocated* will also be informed by questions relating to multiple
306 disciplines. From a marine science (M) perspective, 'What will be the effect on the marine environment –
307 e.g. from conservation, fishery, recreation perspectives – of relocation?'; from an engineering (Eng)
308 perspective, 'Does the technology exist to remove and relocate? What is the design basis for the
309 relocated structure? And what approach improves the marine science impact?'; from an economics (E)
310 perspective, 'How much will it cost to move and monitor, and who is paying/liable?'; from a societal (S)
311 perspective, 'Is there social acceptance? And how can stakeholders be better informed on the marine
312 science, engineering and economic aspects?'; and from a law, policy and governance (L) perspective,
313 'Does law support this option?'.
314

315 Whether a structure can or should be *left in situ* will also be informed by a range of questions relating to
316 multiple disciplines. For this scenario, from a marine science (M) perspective, questions such as 'What
317 will be the net positive or negative impact on the environment from a conservation, fishery or recreation
318 perspective?'; from an engineering (Eng) perspective, 'Is it safe and stable, will it disperse and/or pollute?
319 Can technology improve this? What is the design basis for the afterlife compared with the operational
320 design life of the structure?'; from an economics (E) perspective, 'What are the costs for monitoring and
321 who is responsible and liable?'; from a societal (S) perspective, 'Is there social acceptance? And how
322 can stakeholders be better informed on the marine science, engineering and economic aspects?'; and
323 from a law, policy and governance (L) perspective, 'Does law support this option?'.
324

322 These are not intended to be an exhaustive set of questions, but suggestions to give an indication of the
 323 extent of evidence base required to make informed decisions about different end-of-life options for
 324 offshore infrastructure.

325 Development of the evidence base requires consolidation of existing knowledge and future research
 326 across the physical, biological and social sciences. The scientific challenge must be addressed in order
 327 to develop smarter ways of decommissioning existing and future offshore infrastructure to minimize cost,
 328 risk and environmental impact of the end-of-field-life fate of offshore structures – either offshore or
 329 onshore - and maximise societal benefit.



330 Key to Questions: M = Marine science; Eng = Engineering; E = Economics; S = Societal impact; L = Law, policy & governance
 331

332 **Figure 7: A conceptual decision framework to support improved offshore decommissioning decision making**
 333 (Gourvenec 2017)

334

335 Recent developments and reshaping of the offshore decommissioning agenda

336 Recent national and regional strategy documents summarize the current state of knowledge, research
 337 and practice identifying the scale of the offshore decommissioning challenge. These have tended to
 338 focus on identifying the size of the challenge (Arup 2014; NUS 2013; Wood Mackenzie 2016; Royal
 339 Academy of Engineering 2013; Oil and Gas Authority 2016; DRET 2008), the environmental impact,

340 particularly marine science aspects of removing existing offshore infrastructure (Norwegian Climate and
341 Pollution Agency 2011; Advisian 2017; West Australian Marine Science Institute WAMSI 2016) and
342 readiness of the industry supply chain for removal-based offshore decommissioning activities (Oil & Gas
343 Authority 2016; NERA 2016).

344 These documents highlight the need for research addressing technical challenges of removing often vast
345 and aged infrastructure from harsh environments, the potential environmental impact of removal and
346 disposal, the huge cost, shared between operator and government (ultimately the taxpayer) and the
347 uncertainty in predicting the actual cost, the many and often conflicting priorities of stakeholders, and the
348 lack of clarity in interpretation of the law.

349 Research and commercial investment has been made to improve engineering capability to remove
350 structures (e.g. Maritime Executive 2015) to remove and relocate offshore (Macreadie et al. 2011;
351 Claisse et al. 2014), for in situ decommissioning (Gourvenec & White 2017); for augmentation with
352 artificial reef modules (Scott et al. 2015, or appraisal of the suite of options (Ekins et al. 2005; Fowler et
353 al. 2014; Chandler et al. 2016). However, few studies have addressed the extrapolation of material and
354 structure integrity from a 50 year design life to in perpetuity (Paik & Melchers 2014; Melchers 2006;
355 Rosen et al. 2015).

356 Marine science research has reported beneficial effects of offshore infrastructure on marine ecosystems
357 in terms of abundance and diversity of habitat and fish (Claisse et al. 2014; Scott et al. 2015; McLean et
358 al. 2017) and programs in the North Sea such as INSITE (<http://www.insitenorthsea.org/about>) and LINSI
359 (<https://www.forumforthefuture.org/project/living-north-sea-initiative/overview>) provide valuable marine
360 science data on the effect of manmade structures on a specific marine environment. Less data is
361 available on the long term potential environmental risks of infrastructure left offshore in perpetuity
362 (Reisser et al. 2013). Less still is available on the true life cycle environmental impact of the different
363 decommissioning options identified in Figure 6 and described above..

364 The direct financial cost of current removal-based decommissioning has been assessed by governments,
365 industry bodies and consultants (Foxwell 2016; Oil & Gas Authority 2016; NERA 2016). Potential
366 reduction in cost from alternative decommissioning options are less well reported, and has not been
367 widely considered outside of the United States where the rigs-to-reef programme provides a regulated
368 framework allowing for offshore disposal of offshore infrastructure. The cost and opportunity for nations

369 of alternative decommissioning options, in terms of job creation, future investment and development of
370 expertise for export, is also yet to be quantified.

371 Stakeholder engagement is carried out for individual decommissioning plans and in cases as part of
372 government initiatives (WAMSI 2017). The broader and deeper societal implications of different
373 decommissioning options has yet to receive substantial attention although there is much to be learnt from
374 the effect of intervention and changes in policy and practices on coastal communities (Rogers & Burton
375 2017; Richert et al. 2015).

376 The base case for complete removal is borne out of law to protect against sea dumping (OSPAR 1998)
377 and needs revisiting to more routinely enable alternative offshore decommissioning options.

378 Opportunities exist within current international law (IMO 1989) for repurposing offshore infrastructure if it
379 can be shown that leaving in place will have no significant detrimental effect on the environment or other
380 ocean users, or has a lesser economic and environmental life-cycle impact than alternatives. However,
381 the practicality of relying on these provisions is limited by local regulators (Techera & Chandler 2015).

382 Tax regimes and future legal liability for assets decommissioned in situ also require attention to provide
383 clarity for operators and regulators (Parenti et al. 2006).

384 A key finding from a review of decommissioning literature conducted as part of this research is that
385 insufficient scientific evidence exists to determine which of the decommissioning options (Figure 6) are
386 the best solution in any given context – i.e. either that the current base case of complete removal and
387 disposal onshore is the best solution – or that relocation or leaving infrastructure in situ, potentially
388 augmented with artificial reef modules, is the best solution.

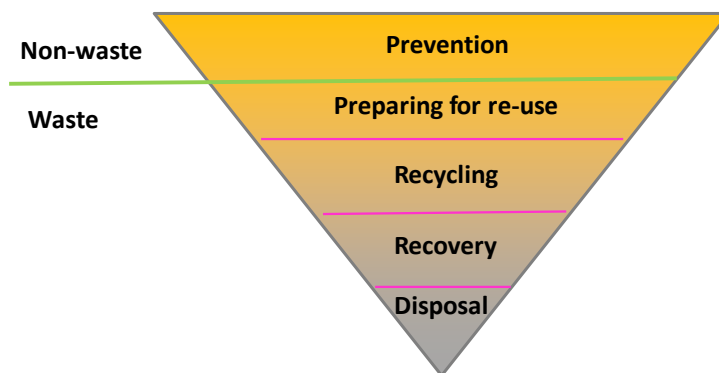
389 The scientific evidence base is required to underpin a decision framework to inform on and enable the
390 most appropriate decommissioning option for a given location, marine environment and field architecture
391 to deliver minimum cost, risk and environmental impact.

392 A strategic plan is required to develop the evidence base and decision framework, achieve agreement on
393 adoption of a consistent approach across the sector, and gain public acceptance of the approach.

394 **Design of next generation offshore infrastructure**

395 Once alternative decommissioning options are more routinely enabled, attention can be focussed on
396 designing for the next generation of offshore infrastructure, whether for oil and gas, renewable energy,
397 seabed mining, aquaculture or other use, within the new boundary conditions.

398 The EU Waste Framework Directive (EU 2008) waste hierarchy, illustrated in Figure 8, is a useful guide
399 to assist design such that maximum practical benefits are extracted from products and the minimum
400 amount of waste is generated at the end of the asset life. The waste hierarchy is used in comparative
401 assessment to inform evaluation of different decommissioning strategies - or in the case of legal
402 derogation being sought to leave a structure in place if over the threshold weight limit or for pipelines.
403 Significantly, complete removal remains the default decommissioning option, therefore, comparative
404 assessment is not routinely used to compare decommissioning options. Considering end-of-life fate at
405 the design stage could lead to greater efficiencies. A key aspect of the waste hierarchy is that the
406 solutions are resource efficient and actions are avoided that simply shift negative impact to another
407 stage. Consideration of the entire life cycle consequences of all decommissioning alternatives can
408 minimize the risk of shifting negative impact across sectors and stakeholders.



409

410 **Figure 8: Waste hierarchy** (Gourvenec 2017, redrawn from DEFRA 2011)

411

412 No industry-wide statistics are available regarding the fate of decommissioned offshore infrastructure, in
413 terms of the percentages reused, recycled or sent to landfill. Achievable rates of reuse and recycling
414 depend on the field architecture (see Figure 2). For example, the Shell Brent Decommissioning Plan
415 (Shell 2017) targeted 97% recycling for topsides, but did not set similar or recycling targets for those
416 components brought to shore, such as the steel jacket structure (see Figure 1); while Hess (Hess 2014)
417 reported 48% reuse, 49% recycling and 3% landfill in the close out report of decommissioning of the Fife,
418 Fergus, Flora and Angus fields that comprised subsea architecture tied back to a floating production,
419 storage and offloading (FPSO) facility.

420 Design lessons can potentially be learnt from onshore exemplars such as the automotive industry and
421 others, with similarities to the oil and gas industry in terms of the necessity to deal with large volumes of

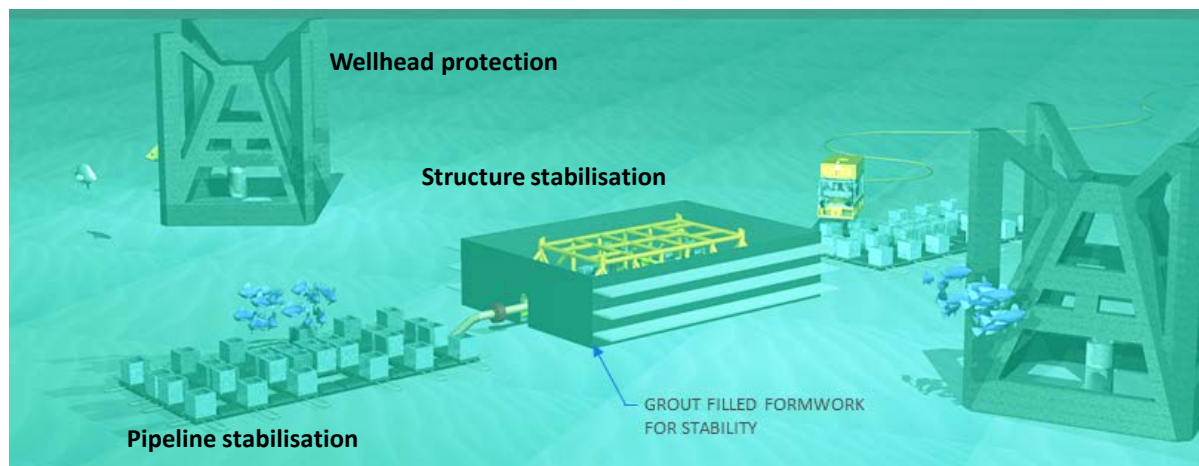
422 hazardous and contaminated materials at the end-of-life phase of assets. In the automotive industry,
423 end-of-life vehicles contribute 8 million tonnes of waste per annum just from within the EU - in
424 comparison to 1.1 million tonnes of infrastructure is expected to be brought onshore for reuse, recycling
425 or final disposal from the UK and Norwegian Continental Shelves between 2016 and 2025 (Oil & Gas UK
426 2016). The automotive industry has undergone a transformation in design philosophy that has seen the
427 industry reduce its landfill waste by 90% since 2000. Vehicles are now increasingly designed to be
428 recycled at the end of life, and current EU legislation requires 95% of a car to be recycled when
429 scrapped (EU 2015). Furthermore, the End-of-Life Vehicles Directive (EU 2015) not only sets recycling
430 targets but pushes producers to manufacture new vehicles without hazardous substances (e.g. lead,
431 mercury, cadmium and hexavalent chromium), thus promoting the reuse, recyclability and recovery of
432 vehicle components and materials at end-of vehicle life.

433 In the context of decommissioning offshore infrastructure, notwithstanding stretch goals for recycling,
434 opportunities can be sought to reduce the amount of energy and materials being used in fabrication,
435 installation, life cycle asset management and decommissioning, and to develop materials and processes
436 that reduce the burden of late-life management and decommissioning.

437 Moving up the waste hierarchy to 'reuse', various generic proposals have been put forward for alternative
438 use of decommissioned offshore infrastructure (RSA 2015). The cost and risk of maintaining and running
439 an aged offshore facility often make the economics of alternative use post-decommissioning impractical.
440 Reefing options are perhaps the exception – and are varied, from nearshore recreational diving and
441 fishing amenities; deepwater tourist or commercial fishing sites, or protected areas for habitat growth and
442 fish production to stimulate the marine environment beyond the protected areas. Stepping out further, the
443 question can be posed that if a structure decommissioned in situ poses less environmental impact than
444 disposal onshore and does not affect other ocean users, is in situ decommissioning a better outcome
445 even if it does not create an ecosystem? Clearly questions of long term risk in either the onshore or
446 offshore scenario are critical to decision making. Reefing or other offshore disposal options for
447 decommissioned offshore infrastructure could be considered in the context of the 8 million tonnes of
448 plastic that ends up in our oceans annually as a result of everyday trash, projected to increase by ten-
449 fold over the next decade (Jambeck et al. 2015) – in comparison to the 1.1 million tonnes of offshore
450 infrastructure expected to be decommissioned on the UK and Norwegian Continental Shelves between
451 2016 and 2025 (Oil & Gas UK 2016).

452 Lessons can potentially also be learnt from the nuclear, chemical and mining sectors. The nuclear
453 industry is facing a significant decommissioning challenge and similar to the offshore hydrocarbons
454 industry, a transition from generating energy to generating waste – in the form of decommissioned
455 assets. Similarities are also evident in both industries in terms of the historical societal benefits and
456 profits for the operator from the product, the long-term costs borne by the taxpayer for decommissioning
457 – and in the challenge of costing decommissioning with estimates for the UK’s nuclear assets increasing
458 over 3 fold to > 150 bn GBP in the last 6 years (Nuclear Decommissioning Authority 2008 & 2016).
459 Chemical plants present many similar challenges in decommissioning as offshore hydrocarbon
460 developments and integration of end of life issues into the design of new chemical plant have been
461 proposed for some time (e.g. Hicks et al. 2000). The mining sector has a long experience in dealing with
462 the legacy of mining activities on land. Mine site reclamation has shifted from returning the site to as it
463 was before the mining activity to making the best use of the land now for the nation and community. ‘101
464 Things To Do With A Hole In The Ground’ (Post Mining Alliance 2009) presents examples of solutions to
465 problems caused by the legacy of mine closure. A range of outcomes are presented, showing old mines
466 transformed into tourism attractions, wildlife habitats, sport and leisure facilities and dozens of industrial
467 uses - demonstrating that the impacts of mining can be converted from liability to opportunity and benefit
468 for local communities. Clear similarities exist with a rigs-to-reef approach for the afterlife of
469 decommissioned offshore infrastructure by way of transforming a liability on the private and public purse
470 to an asset in the marine environment. We could also pose the question as to whether offshore oil and
471 gas infrastructure decommissioned in situ would form part of our industrial heritage in the future.

472 If offshore infrastructure is decommissioned in situ, consideration of augmentation to improve the marine
473 science benefit should be considered. Engineered artificial reef modules can be used to augment the
474 beneficial marine impact of the decommissioned infrastructure whilst also enhancing the structural
475 stability for the afterlife as an artificial reef. Figure 9 illustrates an offshore hydrocarbon development,
476 decommissioned in situ and augmented with a range of artificial reef structures. Grout-filled formwork
477 provides stability to an overtrawl structure – and the fins protruding from the exterior are designed to
478 encourage marine growth and a refuge for fish and other marine creatures. Likewise, a pipeline
479 stabilisation mattress is augmented with upstands, designed to encourage marine growth and provide
480 habitat for fish. Existing forms of artificial reef modules can also be deployed to augment in situ
481 decommissioning of offshore infrastructure, as shown in Figure 9 providing well head protection.



482

483 **Figure 9: Augmentation of offshore infrastructure decommissioned in situ** (image courtesy of Subcon Pty Ltd)

484

485 The exemplars cited above indicate that the decommissioning burden will be eased if decommissioning
486 is incorporated into design, and that can be achieved through legislated and consistent sector-wide
487 commitment to reducing waste or environmental impact over the life cycle of the structure and optimizing
488 the end of life outcome rather than trying to return a site to the condition before development. Design of
489 next generation offshore infrastructure should be guided by a range of alternative end of life options to
490 enable optimal life-cycle outcomes.

491

492 **Concluding remarks**

493 This paper posed the questions 'What is the optimal end-of-life solution for decommissioned offshore
494 infrastructure for a given context?' and 'How can the range of decommissioning options inform design of
495 next generation offshore infrastructure to ease the financial and environmental end of life burden of
496 offshore assets?'. Four decommissioning options are identified 1. Complete removal, 2. Partial removal
497 and relocation offshore, 3. Partial removal and in situ decommissioning, and 4. Partial removal and in situ
498 decommissioning with augmentation. Reasons why complete removal is often the default option, and
499 barriers to adoption of alternative options are discussed. The key findings and recommendations from
500 the study are summarised below.

- 501 • The base case for complete removal of offshore infrastructure for decommissioning is borne out
502 of law to protect against sea dumping (OSPAR 1998) and needs revisiting to more routinely
503 enable alternative offshore decommissioning options.
- 504 • Aside from the absence of opportunity for the process, the scientific evidence base is insufficient
505 to assess if complete removal and recycling or disposal onshore is the optimal outcome for

506 offshore infrastructure. Complete removal is simply not compared with other decommissioning
507 options for the vast majority of developments.

- 508 • The challenge for furthering the offshore decommissioning agenda is development of the
509 scientific evidence base to justify the various alternatives - including and beyond complete
510 removal; development of the technical innovations to facilitate those alternatives with minimum
511 cost and risk; development of decision tools to determine the optimal solution for a given
512 scenario – accounting for inputs across all sectors, stakeholders and the community; and
513 development of processes and governance that provide clear and transparent pathways for
514 decommissioning.
- 515 • Development of the evidence base requires consolidation of existing knowledge and future
516 research across the physical, biological and social sciences.
- 517 • The scientific challenge must be addressed in order to develop smarter ways of
518 decommissioning existing and future offshore infrastructure to minimize cost, risk and
519 environmental impact of the end-of-field-life fate of offshore structures – either offshore or
520 onshore - and maximise societal benefit.
- 521 • The scientific evidence base is required to underpin a decision framework to inform on and
522 enable the most appropriate decommissioning option for a given location, marine environment
523 and field architecture to deliver minimum cost, risk and environmental impact.
- 524 • A strategic plan is required to develop the evidence base and decision framework, achieve
525 agreement on adoption of a consistent approach across the sector, and gain public acceptance
526 of the approach.
- 527 • A consistent industry-wide, or legislated, approach defining the framework and methodology for
528 gathering and weighting data gathering across the sector could assist in clarifying expectations
529 and streamlining the process for operators and regulators.
- 530 • Consideration of the entire life cycle consequences of all decommissioning alternatives can
531 minimize the risk of shifting negative impact across sectors and stakeholders. The exemplars
532 cited in the paper indicate that the decommissioning burden will be eased if decommissioning is
533 incorporated into design, and that can be achieved through legislated and consistent sector-wide
534 commitment to reducing waste or environmental impact over the life cycle of the structure and

535 optimizing the end of life outcome rather than trying to return a site to the condition before
536 development.

- 537 • Design of next generation offshore infrastructure should be guided by a range of alternative end-
538 of-life options to enable optimal life-cycle outcomes.

539

540 Populations around the globe have reaped the societal benefits of offshore energy production for
541 decades and will continue to reap those benefits for decades into the future. The health and welfare of
542 the current and future generations of those populations and of the planet are, and will be, equally
543 affected by decisions made as to how to manage the asset base associated with current and future
544 offshore energy production. It is too important a decision to put the onus on, or allow the opportunity to
545 be directed by, any specific stakeholder. Industry, government and the public have a collective
546 responsibility, and an opportunity to determine the process to lead to the 'best' end-of-life outcome for
547 the existing and future offshore energy asset base.

548 An opportunity exists, with the right evidence base, to transform decommissioning of offshore
549 infrastructure from the current base case of complete removal, borne out of guidelines to prevent sea
550 dumping, to a broader portfolio of options including in situ decommissioning with a view to minimizing the
551 life-cycle economic, environmental and societal impact of energy production. Decisions made now will
552 influence which of the potential scenarios becomes the future reality and in turn will play a critical role in
553 informing design of next generation offshore infrastructure.

554

555 **Glossary of terms**

556 Decommissioning options - Any option that can be used to decommission an infrastructure asset
557 (specifically the options illustrated in figure 6)

558 Decommissioning strategy - A strategy to implement the chosen decommissioning option

559 Decommissioning plan - A plan to implement the chosen decommissioning option

560 Decommissioning alternatives - Any decommissioning option that is not the default complete removal
561 option

562

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