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COVID19 Led Virtualization: Green Data Centre for Information Systems Research

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Abstract

Recent lockdowns over the world due to COVID19 pandemic accelerated virtualization of our social and work life. While virtualization contribute to reducing green-house-gas (GhG) through reduced mobility, it also dramatically increases energy consumption by data centers (DCs) which host large number of servers for realizing virtualization. This paper argues that current engineering-oriented studies on Green DCs needs to be complemented by IS scholars to address human and organizational issues.

Key words: COVID19, virtualization, green information systems, data centers.

For Peer Review Only

Green Virtualization?

With the COVID19 turning into a pandemic, several million people have been or currently in lockdown all over the world and had to maintain their daily and business life by staying at home. Most of the major companies are still encouraging employees to work remotely. Many countries have switched educational systems online. Virtualization seems now widely penetrating into our lives. The transformation into virtualized life is witnessing the positive impact to environment. According to Guardian, dramatically reduced transportation, operation of factories and offices brought the reduction of carbon emissions by 36% in the UK.

The green value of IT/IS through virtualized life can be negated if the energy consumed by IT use is great as its saving achieved through its use (Dedrick 2010). The virtualization of work, education, and socialization requires the operation of huge scale of data centers (DCs) which consumes significant amount of energy.

During these unordinary times, DCs have appeared as a lifejacket in terms of sustaining people's lives and governmental systems properly. Because the gigantic number of people spend more time at home than before, the usage of internet and cloud-based applications have been reached an enormous amount that caused overloading the DCs. After the pandemic, it is predicted that people will become more accustomed to doing daily requirements online instead of doing physically, and the explosive demand for small, medium or large scaled DCs will be felt like never before. It probably accelerates the transformation of the world in its existing digitalization.

As the bedrock of digital economy, DCs are among the largest yet growing energy consumers. The energy consumption by DCs world-wide has been already significant before the COVID-19 lockdown. In the US, the total energy consumption by DCs is more than 1.8% of its total electricity demand in 2014 and the portion is expected to increase by 2020 (Shehabi et al. 2016). Globally, the sector consumes about 3% of total electricity use (higher than the UK total consumption) and accounts for 2% of all emissions (on a par with the carbon footprint of the aviation industry). In the EU, DCs use 259 TWh of electricity, which represents 1.7% of the world's total energy consumption. Due to their significant environment footprint, in Digital Strategy 2020, the EU Commission stresses the urge to make DCs climate-neutral, highly energy-efficient and sustainable by no later than 2030.

Over the past decade, despite the rising demand for DC services, the industry's energy consumption was staying nearly flat, as increased Internet traffic and workloads were offset by increased efficiencies of DC operations, including a shift to energy-efficient hyperscale DCs. However, Bashroush and Lawrence (2020) predict that demand for IT services and DCs would substantially outpace efficiency gains over the next five years (2020-2025), resulting in a steady rise in energy use and carbon footprint. Indeed, a widely cited forecast estimates the DC electricity use could increase about 15-fold by 2030, to 8% of the projected global energy demand (Andrae and Edler 2015). Perhaps two underlying drivers for this startling prediction are (1) the fast growth of the computationally intensive cryptocurrency Bitcoin and unprecedented number of people working from home and going online due to the Covid-19 pandemic; and (2) the flattening out and even deterioration of DC efficiency gains in recent years. These drivers indicate that the easiest and most viable efficiency changes have long been fully exploited; therefore, in

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3 order to achieve the target for climate-neutral DCs by 2030, seeking new energy-saving opportunities is
4 paramount.
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6 **Green IT/IS**

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9 Green information systems (Green IS) were noted by scholars since 2000s. The impact of IT/IS have been
10 studied through the first, second, and third-order effects (Dedrick, 2010, Hilty et al 2006; and Kohler and
11 Erdmann 2004). The first order effects include negative environmental issues caused due to the
12 production and use of IT hardware. The manufacturing of computers and the operations of DCs are
13 examples of such effects. The second order effects are outcomes of using IT/IS for transportation and/or
14 industrial production (navigation system reduces the total travel time therefore less green-house-gas
15 (GhG) emissions for example). Finally, the third-order effects are seen from longer term and more
16 dynamic. For example, eBay and Amazon turned our shopping life into virtualized removing travelling to
17 shops.
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21 Existing studies on the Green IS are more focused on the first and second order effects of ISs. Seidel et al
22 (2013) proposes a framework to understand how ISs contribute to the creation of environmentally
23 sustainable organizations and the design of ISs to create required functional affordances. Gholami et al
24 (2018) recently reports how a local business community is using its website to facilitate trading eco-
25 friendly goods and services in West Midlands region of the UK. Seidel et al (2017) reviews the initiative of
26 Green IS and argue that Green IS needs to be integrated into IS research as a core research agenda to
27 improve the sustainability of organizations. The paper also proposes future research agenda through
28 integration with practitioners and different cultures.
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32 There are studies that report positive impacts of adopting Green IS initiative. Nanath and Pillai (2017) also
33 reports the positive impact of Green IS practice that leads to improved green innovation and competitive
34 advantages based on data collected from IT companies in India. Chuang and Huang (2018) confirm that
35 environmental corporate social responsibility (ECSR) facilitates companies to invest on Green ISs assets
36 which leads to positive effects on environmental performance and business competitiveness. Also
37 improved information processing capacities brought by smart grid leads to improved energy efficiency
38 through electricity demand-side management (Corbett 2013).
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42 On the other hand, there are limited studies that provide managers with practical implications to save
43 energy from their business processes. Gawin and Marcinkowski (2017) is one of very few such studies and
44 develop benchmarking scenarios for energy efficient management for retail companies. In this
45 perspective, the role of design scientists is becoming more important to provide practitioners with
46 methods and tools for saving energy. The more design science studies are encouraged in the Green IS
47 literature.
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51 **Green DC: Just an Engineering Issue?**

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53 Studies on energy efficient DCs have so far been led by engineers in computer science, electrical
54 engineering, and building engineering. In computer science, developing algorithms for optimal allocation
55 of workloads to servers within DCs has been active research area in the last decade. The algorithms are
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3 expected to prevent overloading of servers that leads to abnormal consumption of electricity (Dasgupta
4 et al 2011). On the other hand, as the energy consumption by cooling devices sometimes takes more than
5 50% of total energy consumption of a DC, thermal management is one of the hot issues in the literature.
6 Scholars apply thermal science and thermal modelling to understand how heats generated by servers are
7 interact with cold air provided by cooling devices (Díaz et al. 2017). The research findings can be applied
8 to designing the location of cooling devices and servers within DC rooms. Exploring an integrated
9 approach to reusing the heat generated from servers as a renewable energy source is another main
10 stream of the Green DC literature (Ding et al. 2019). Scholars in building engineering also investigate the
11 impact of geographical location of DCs to cooling energy saving (Kim et al. 2017). Using simulation tool to
12 identify an optimal design of DC building is another popular approach to energy saving (Pan et al 2008).
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17 On the other hand, government bodies across the world are actively supporting research projects to
18 improve energy efficiency of DCs. EU, for example, have been supporting number of research projects
19 that develop practical solutions for saving energy from DCs. Those projects are aiming to develop energy-
20 efficient hardware devices and improve stability, reliability, capability and efficiency of networking
21 equipment, design new switching and routing architecture in order to minimize energy consumption and
22 allocating virtual machines for workload balancing. All projects are generally focused on individual
23 components and provide benefits in terms of its cumulative effects on the DC ecosystem.
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26 Eco4Cloud project¹ aims to reduce cost, energy consumption and GhG by allocating VM according to
27 energy pricing in DCs at different locations. CATALYST project² on the other hand worked to improve
28 energy efficiency and reuse waste-heat for existing and new DCs. FishDirector project³ aims to develop a
29 software that optimizes the use of server resources and minimize energy consumption through optimizing
30 server utilization. BodentypeDC project⁴ aims to build the most efficient DC that has the PUE value below
31 1.1 using a fresh air-cooling system and harmonic free renewable energy resources. Finally, GREENDC
32 project⁵ aims at providing a decision support system (DSS) for DC managers by providing monitoring, the
33 estimation and the simulation of energy consumption of DC rooms based on big data obtained from DC
34 room via IoT sensors.
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39 Road Ahead for IS scholars

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41 Unfortunately, studies on DC published on IS journals are very rare. DCs are complex ISs in which IT and
42 cooling devices, human and organizational processes are interacting. While ongoing research for Green
43 DCs in Engineering field is still important, the human and organizational issues for improving energy
44 efficiency of DCs play a pivotal role like other ISs.
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46 Firstly, behavioral issue of energy efficient management of DC needs to be investigated. Identifying factors
47 that facilitate energy efficient behavior in house and work places has been popular topic in Energy
48 discipline (Hori et al 2013). Such studies need to be extended in DC context. One of the traditional
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52 ¹ <http://www.eco4cloud.com>

53 ² <https://project-catalyst.eu/>

54 ³ <https://www.sardinasytems.com/>

55 ⁴ <https://bodentypedc.eu/>

56 ⁵ <http://www.greendc.eu>
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3 thoughts is that there are some kinds of trade-off relationships between energy consumption and the
4 quality of service (QoS) of DCs. Due to the strategic priority of QoS, DC managers tend to set the indoor
5 temperature of DCs as low as possible to ensure the maximum level of QoS. Though this trend is now
6 being challenged due to advanced technologies for servers and increasing number of DCs are maintaining
7 room temperature higher than before, still the attitude of large number of DC managers is yet to be
8 changed. Studying motivational factors for energy conservative attitude is one of the urgent research
9 issues.
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12 Secondly, the factors and strategies to increase operational efficiency of DCs is another topic for IS
13 scholars. Empirical evidences show that improved operations are among the most-implemented practices
14 for energy efficiency improvement as they do not require substantial investment and avoid service
15 interruption and downtime. Such practices are also the most feasible for small- and medium-size DCs
16 which house the majority of the world's IT equipment and comprise a large fraction of the world's total
17 DC carbon footprint. Current IT operations are inefficient, as more than 66% of power used by IT in DCs is
18 used to process just 7% of the work. Hence, the opportunity for energy saving here is enormous but yet
19 underexploited. Decision Support Systems (DSSs) or Expert Support Systems (ESSs) have been widely
20 designed by design scientists in IS discipline and the decision models based on optimization or inference
21 engines of Artificial Intelligence can be applied to maximize energy efficiency of DCs. We need to shift the
22 focus to IT optimization and developing operational strategies that can minimize energy consumption by
23 IT and cooling devices while maintaining the QoS. By this way, our cost-effective and feasible solutions
24 will help substantially increase server utilization (currently as low as 25% on average and cost \$30 billion)
25 and provide right-size redundancy level. According to Bashroush and Lawrence (2020), these operational
26 improvements can yield energy savings of up to 90%, bringing us closer to the 2030 target of climate-
27 neutral DCs. The specific examples of such operational decision problems include identifying the optimal
28 set points for cooling devices to maintain the room temperature, energy efficient layout of servers and
29 cooling devices, and cost-effective energy sourcing in the consideration of renewable energy sources and
30 traditional power grids.
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36 Thirdly, ISs scholars have been investigating the values of ISs, and the similar studies can be applied to
37 measuring the environmental and economic values of Green DCs. There are number of studies that
38 evaluate the impact of adopting green practices or Green ISs (Nanath and Pillai 2016; Chuang and Huang
39 2018). While those studies are using survey data for testing cause-effect relationships, econometric
40 models can also be applied to investigate the values of Green DCs using historical data.
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44 **Conclusion**

45 Our lives will never be the same again because of COVID19. Many think that the virus could permanently
46 change the way people work, do shopping and stay open space among others. The dramatic increase of
47 the Internet traffic due to video conferencing, messaging and cloud services will have become 'new
48 normal.' DCs are already the engine of the virtualized lives and Green DCs will be one of the core research
49 agenda of Green ISs. Current engineering efforts to make energy efficient DCs cannot achieve the desired
50 outcomes without collaboration with IS scholars to address the human and organizational issues. The
51 virtualized life will certainly contribute to reducing GhG but at the same time the engine of it needs to be
52 also eco-friendly.
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